9th Floor, UBA House. 57 Marina, Lagos, Nigeria.
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NASD PLC
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REQUEST FOR PROPOSALS

Independent Technology & Infrastructure Audit

NASD PLC

Independent assurance over technology governance, applications, market systems, infrastructure, cybersecurity, resilience and third-party technology dependencies.

RFP particulars	Details
RFP reference	NASD/PROC/ITA/2026/11/002
Issue date	2026/11/09
Clarification deadline	2026/11/17, 11:00 WAT
Proposal deadline	2026/11/20, 15:30 WAT
Submission channel	procurement@nasdng.com
Procurement contact	Onyinyechi Iroha
Indicative duration	8 weeks from kick-off

BOARD: Kenechi Ezezika (Chairman), Arese Ugwu (Managing Director),Olayimikah Bolo, Ishmael Ebhodaghe. Fatumata Soukouna Coker, Dr. Oreoluwa Sofekun, Obiageli Chiki-Ijegbulem, Abiola Adediran, Zainab Sanusi Monguno

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1. Invitation to Tender

NASD invites proposals from qualified, independent professional firms to conduct an end-to-end Technology and Infrastructure Audit of NASD's technology environment. The Auditor will provide an evidence-based assessment of technology governance, applications, infrastructure, cybersecurity, operational resilience, data controls and third-party dependencies; identify material vulnerabilities; and deliver a prioritised remediation roadmap.

The engagement is intended to provide the Board and Management with independent assurance over the technology foundations supporting NASD's business and market operations. It must be objective, risk-based and aligned to applicable Nigerian law, SEC requirements, contractual obligations and recognised good practice.

2. Background and Context

NASD operates within Nigeria's capital-market ecosystem. Its technology environment may include business and market-facing applications, participant interfaces, data and reporting services, network and hosting infrastructure, cloud or outsourced services, identity and access management, cybersecurity controls, disaster recovery and integrations with banks, custodians, registrars, market participants and technology providers.

NASD is evaluating or progressing a partner-enabled digital programme involving proposed workstreams across: an AI-enabled blockchain/tokenisation infrastructure provider; a banking and payment connectivity provider; an investment-products and distribution provider; a digital-engagement provider; and a market-making services and infrastructure provider. The specific counterparties will be disclosed to the appointed Auditor under a non-disclosure agreement. The Auditor must distinguish current production systems from proposed, pilot, sandbox and future-state components. No partner capability is to be presumed deployed, approved or operational.

The RFP does not require the Auditor to approve a product, determine regulatory status or provide a legal opinion. It must identify technology/control implications and matters requiring specialist Legal or Compliance interpretation.

3. Objectives

- Establish a verified inventory and risk-based view of NASD technology, applications, infrastructure, data assets, interfaces, vendors and critical dependencies.
- Assess technology governance, strategy, architecture, accountability, policies, standards, change management and investment controls.
- Evaluate security of infrastructure, networks, endpoints, identities, applications, databases, APIs, data flows and cloud/outsourced environments.
- Assess integrity, availability, confidentiality, traceability and recoverability of systems and information supporting market and business operations.
- Evaluate business continuity, disaster recovery, backup, crisis response, incident management and operational resilience.
- Assess third-party and concentration risk, including contractual audit rights, service levels, subcontracting, data location and exit arrangements.
- Review readiness and control design of relevant interfaces and proposed partner integrations without treating unimplemented components as production systems.

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- Provide a cost-aware remediation plan with accountable owners, target dates, dependencies and measurable closure criteria.
- Provide an independent Board-level opinion, stating scope limitations and residual risks.

4. Detailed Scope of Services

4.1 Governance, Strategy and IT Management

- Review Board/Management oversight, technology risk appetite, delegated authorities, committee reporting, accountability and escalation.
- Assess IT strategy alignment, operating model, resource capacity, budget governance, benefits realisation and technology risk management.
- Review policies, standards, procedures, risk registers, exceptions, control self-assessments and performance reporting.
- Assess enterprise architecture, technical debt, technology lifecycle, project governance, requirements, testing, acceptance and release controls.

4.2 Applications, Market Systems and Digital Platforms

- Inventory and classify critical applications, platforms, portals, databases, middleware, reporting tools and end-user solutions.
- Review architecture, availability, performance, scalability, secure configuration, licensing, support status and end-of-life exposure.
- Assess transaction/workflow controls, maker-checker approvals, segregation of duties, audit trails, exception handling and reconciliation.
- Review market-facing systems and workflows within NASD's remit, including participant access, transaction records where applicable, data feeds and operational monitoring.
- Assess application security, authentication, authorisation, session management, input validation, secrets management, logging and secure development.
- Review source-code management, CI/CD, test environments, release approvals, rollback procedures and change management.
- Assess end-user computing (EUC) controls over business-critical spreadsheets and user-developed tools used in operations, reconciliation and reporting, including ownership, version control, input and formula integrity, access restrictions and independent review.

4.3 Infrastructure, Networks and Hosting

- Assess data centre, colocation, cloud, hosting, compute, storage, virtualisation, containers, network, internet connectivity and telecommunications dependencies.
- Review segmentation, firewalls, secure remote access, wireless controls, DNS, routing, perimeter security, DDoS protection and network monitoring.

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- Review server, operating system, database, hypervisor and network-device configuration, patching and vulnerability management.
- Assess physical security, environmental controls, power resilience, UPS/generator arrangements and facility dependencies where applicable.
- Review capacity, performance, availability, single points of failure, asset lifecycle, configuration management and monitoring.
- Evaluate backup architecture, protection, restoration evidence, retention and recovery objectives.

4.4 Cybersecurity and Information Protection

- Assess information security governance against an appropriate baseline such as ISO/IEC 27001/27002, NIST CSF or CIS Controls.
- Review identity and access management, privileged access, MFA, joiner/mover/leaver controls, service accounts and access recertification.
- Assess endpoint protection, email security, security monitoring, SIEM/SOC capability and alert response.
- Review data classification, encryption, key management, data loss prevention, retention, secure deletion and privacy controls.
- Review vulnerability scanning, penetration testing, remediation SLAs, threat intelligence and security awareness.
- Evaluate incident response, forensic readiness, escalation, evidence preservation, notification and lessons learned.

4.5 Data Governance, Integrity and Privacy

- Identify critical data domains, owners, systems of record, data flows, interfaces and data stores.
- Assess data quality, completeness, accuracy, timeliness, lineage, reconciliation, retention, archival and disposal.
- Review database access, privileged activity, encryption, backup, replication and production data use in test environments.
- Assess privacy governance and applicable Nigerian data protection obligations, including processor/controller arrangements and cross-border transfers.
- Review records management, evidential integrity, time synchronisation, logging and retention periods.

4.6 Business Continuity, Disaster Recovery and Resilience

- Review business impact analysis, critical service mapping, RTOs, RPOs, maximum tolerable downtime and dependencies.
- Assess DR architecture, alternate sites/regions, failover/failback, backup restoration, runbooks and staff readiness.
- Inspect evidence of DR, backup restoration, cyber recovery, crisis management and continuity tests; validate selected results.

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- Review incident/problem management, root-cause analysis, major incident communications and restoration performance.
- Identify concentration and correlated failure risks across hosting, telecoms, cloud, software, key personnel and suppliers.

4.7 Third-Party, Outsourcing and Partner Ecosystem

- Create a critical supplier/outsourced-service inventory and assess risk tiering, due diligence, monitoring and exit plans.
- Review contracts, SLAs, audit rights, incident notification, subcontracting, data ownership/location, continuity and termination assistance.
- Assess supplier access, support personnel, developers and market-maker access; validate time-bound and monitored permissions.
- Review current, pilot or planned integrations for the partner-programme counterparties (as disclosed under NDA) where documentation or test environments exist.
- Assess API security, authentication, encryption, message integrity, idempotency, reconciliation, failure handling, rate limits and interface ownership.
- Identify regulatory-perimeter/control dependencies for referral to NASD Legal and Compliance.

4.8 Blockchain, Tokenisation, AI and Market-Making Technology (where applicable)

- For deployed/pilot DLT components, assess ledger architecture, node governance, key custody boundaries, smart-contract lifecycle, access, upgrades, finality, reconciliation and incident response.
- Review token lifecycle controls: creation request, approval, issuance, allocation, ownership events, transfer restrictions, corporate actions, status changes, suspension and retirement.
- Assess smart-contract assurance, code review, testing, deployment controls, admin privileges, emergency pause and recovery.
- Where AI/ML is used, review model governance, data provenance, validation, monitoring, explainability appropriate to use, human oversight and change control.
- Where market-making technology is in scope, assess connectivity, quote/order controls, risk limits, inventory/exposure monitoring, surveillance, audit trails, conflicts and resilience.

4.9 Regulatory and Standards Mapping

- Prepare a control-obligations matrix using requirements confirmed by NASD Legal and Compliance.
- Consider applicable Investments and Securities Act and SEC Nigeria rules, relevant market-operator and digital-asset requirements, Nigeria Data Protection Act 2023, contractual obligations and relevant standards.
- Identify source, applicability rationale, control expectation, evidence, finding and gap; verify the current legal position at engagement commencement.

5. Out of Scope

- Financial statement/statutory audit, tax audit or assurance over financial performance.

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- Legal opinion, regulatory approval, licensing determination or representation to regulators.
- Full source-code audit of every application or smart contract unless separately agreed.
- Destructive penetration testing, denial-of-service testing, social engineering or production exploitation without written authorisation and rules of engagement.
- Certification against ISO, SOC 2 or another standard; alignment assessment is permitted but is not certification.
- Implementation of remediation, managed security services, product sales or vendor selection. Recommendations must be vendor-neutral.

6. Methodology and Minimum Work Requirements

- Kick-off and planning: confirm objectives, systems, locations, stakeholders, criteria, access protocols, risk appetite and reporting lines.
- Discovery: obtain architecture diagrams, asset/application/supplier inventories, data-flow maps, policies, contracts, risk registers and prior reports.
- Risk assessment: identify critical services, assets, threats and material dependencies; agree a risk-based testing plan.
- Design assessment: determine whether controls are suitably designed to address identified risks.
- Operating-effectiveness testing: inspect evidence, sample configurations/transactions, interview owners, observe processes and reperform selected controls.
- Technical testing: conduct approved configuration reviews, vulnerability assessments and targeted penetration testing where authorised and safe.
- Resilience validation: inspect recovery evidence and, where agreed, witness controlled restoration/failover.
- Findings validation: discuss factual accuracy without permitting suppression of substantiated findings.
- Reporting: issue draft/final reports, Board presentation, remediation register and close-out workshop.

The Auditor must disclose sampling methods, systems and periods tested, tools used, limitations and reliance on management representations.

7. Deliverables and Acceptance

ID	Deliverable and minimum content	Target
D1	Inception and audit plan — scope, methodology, work programme, stakeholders, information request, access/safety protocol and timetable.	Week 1
D2	Technology inventory and risk map — verified inventory, critical service/dependency map, architecture diagrams, risk-ranked audit universe and exclusions.	Weeks 1–2
D3	High-risk observations — prompt escalation of critical/high risks, evidence, impact, containment recommendations and management response.	As identified

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ID	Deliverable and minimum content	Target
D4	Detailed audit report — executive opinion, scope/limitations, control maturity, findings, evidence, root cause, rating, recommendations and management responses.	Week 7
D5	Board report — board-ready summary, top risks, regulatory-sensitive issues, decisions and priorities.	Week 8
D6	Remediation roadmap — actions, owners, dates, dependencies, effort/cost estimates, 30/60/90/180-day milestones, KPIs and closure evidence.	Week 8
D7	Technical appendices and close-out — test catalogue, control mapping, asset/supplier schedules, evidence index and handover workshop.	Week 8

Priority area. The third-party and partner-ecosystem workstream (4.7) and the blockchain/tokenisation workstream (4.8) are a priority for early and interim reporting under deliverable D3, so that findings relevant to time-sensitive Board decisions are surfaced without waiting for the final report.

Deliverables must be supplied in editable Word/Excel/PowerPoint and PDF formats. NASD owns engagement-specific deliverables and workpapers created for it, subject to the Auditor's pre-existing tools/methodologies and professional obligations.

8. Indicative Timeline

Phase	Activities	Duration
1. Mobilisation	Kick-off, access, document request, scope confirmation	Week 1
2. Discovery and risk	Inventory, architecture, criticality, risk assessment and test plan	Weeks 1–2
3. Fieldwork	Interviews, walkthroughs, technical reviews, sampling and testing	Weeks 3–5
4. Validation	Evidence validation, ratings, management responses and escalations	Week 6
5. Reporting	Draft/final reports, Board presentation, roadmap and close-out	Weeks 7–8

Bidders may propose a different duration but must justify it against scope, resources and quality. Changes require written agreement.

9. Finding Risk Ratings

Rating	Definition	Response expectation
Critical	Immediate/imminent threat to continuity, material data compromise, unauthorised system/transaction control or severe regulatory exposure.	Immediate escalation to designated executive and Audit/Risk Committee Chair; containment plan within 24 hours or sooner.

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Rating	Definition	Response expectation
High	Significant control failure likely to cause material operational, financial, data, security or compliance impact.	Remediation plan normally within 10 business days.
Medium	Credible but more contained impact or inconsistent control.	Time-bound plan normally within 30 days.
Low	Limited weakness or improvement opportunity.	Routine improvement normally within 90 days.

The Auditor must explain its rating methodology, including impact, likelihood, control effectiveness, exposure and compensating controls. Ratings remain the Auditor's independent professional judgement.

10. Independence, Confidentiality and Ethics

- Bidder must be independent of NASD and the systems, platforms, infrastructure and service providers being audited; disclose actual, potential and perceived conflicts.
- Disclose current and recent work for NASD, its affiliates, directors, officers, proposed partners or material technology vendors, including advisory, implementation, managed service, penetration testing or assurance work.
- Disclose any current or recent statutory, financial, ICFR or annual technology-assurance engagement for NASD (whether or not described as an IT audit). NASD may exclude a bidder, or require documented separation of teams and governance, where such an engagement could compromise the independence of this audit.
- Bidder must not audit its own implementation or recommend products for contingent fees or other financial benefit.
- Agree confidentiality, least-privilege access, secure evidence storage, data minimisation, return/destruction of NASD information and incident notification.
- NASD data must not be used to train AI models or disclosed to external AI services without prior written approval.
- All testing must be authorised in writing, follow agreed rules of engagement and avoid disruption to production or market operations.
- Promptly disclose any suspected material incident, unauthorised access or evidence of fraud/compromise discovered during the engagement.

11. Minimum Firm and Team Qualifications

- At least seven years' experience in independent IT, cybersecurity, infrastructure or technology-risk audits for financial institutions, capital-market operators, exchanges, payment firms or critical services.
- At least three comparable engagements completed in the last five years, supported by references and scope summaries.

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- Multidisciplinary capability across IT audit, cybersecurity, infrastructure/cloud, application security, continuity/DR, data governance and third-party risk.
- Relevant team credentials such as CISA, CISSP, CISM, CRISC, ISO/IEC 27001 Lead Auditor, CEH/OSCP or equivalent.
- Named engagement partner/director with at least ten years' relevant experience, experienced manager and appropriately qualified specialists.
- Professional indemnity insurance and ability to provide local on-site coverage in Nigeria where required.
- Subcontracting must be declared and approved; lead bidder remains fully accountable.

12. Proposal Submission Requirements

12.1 Technical Proposal

- Signed cover letter; proposal validity of at least 90 days.
- Firm profile, legal registration, ownership, locations and financial/operational standing.
- Understanding of NASD's environment, objectives, risks and audit boundaries.
- Detailed methodology, frameworks, work programme, sampling, testing and quality assurance.
- Project plan, milestones, deliverable schedule, assumptions, dependencies and NASD resource needs.
- Team structure, named personnel, CVs, role allocation, time commitment and certifications.
- Three or more comparable engagements and client references.
- Independence/conflict declaration; information security, confidentiality and evidence handling arrangements.
- Exceptions, deviations, assumptions and separately priced optional services.

12.2 Financial Proposal

Submit separately from the technical proposal. Quote in Nigerian Naira, showing fixed professional fees, taxes, travel, tools, specialist testing, subcontractors and other expenses. No additional charges without prior written approval.

Cost item	Amount (₦)
Partner/director professional fees	[Bidder to complete]
Manager and audit team fees	[Bidder to complete]
Specialist technical / penetration testing	[Bidder to complete]
Travel and logistics	[Bidder to complete]
Tools, licences and other expenses	[Bidder to complete]
Optional services (itemise separately)	[Bidder to complete]
Subtotal	[Bidder to complete]
Applicable taxes	[Bidder to complete]
Total evaluated price	[Bidder to complete]

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13. Evaluation and Award Criteria

Two-stage evaluation: (i) mandatory pass/fail screening; (ii) weighted technical and financial evaluation. NASD may request clarification, verify references, conduct presentations and undertake due diligence.

13.1 Mandatory Pass/Fail

Requirement	Pass condition
Legal status	Valid incorporation/registration and authority to provide services.
Relevant experience	At least three comparable engagements in previous five years.
Independence	Signed declaration; no unmanageable conflict.
Named leadership	Named partner/director and manager with relevant experience/credentials.
Confidentiality and security	Acceptance of NASD confidentiality, data handling and safe testing requirements.
Completeness	Technical and separate financial proposals received by deadline.
Scope acceptance	No material exclusion of core scope; deviations disclosed.

13.2 Technical Evaluation – 80 Points

Criterion	Assessment focus	Weight
A. Understanding and risk insight	NASD operating model, market infrastructure, technology risks and objectives.	10
B. Methodology and scope coverage	Risk-based approach, control testing, technical depth, sampling, safe testing and evidence quality.	20
C. Firm experience	Comparable financial-market/critical-service audits, references, scale and complexity.	15
D. Team capability	Partner/manager experience, specialist skills, credentials, availability and effort.	15
E. Work plan and deliverables	Realistic timetable, milestones, reporting, remediation roadmap and Board communication.	10
F. Independence and information security	Conflict safeguards, confidentiality, data protection and secure testing.	5
G. Quality assurance and value	Internal review, quality control, knowledge transfer and vendor-neutral recommendations.	5
TOTAL		80

Minimum technical qualifying score: 56/80 (70%). Only bidders meeting the threshold proceed to financial evaluation.

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13.3 Financial Evaluation – 20 Points

Lowest-priced technically qualified proposal receives 20 points. Other bids: Financial Score = (Lowest Evaluated Price ÷ Bidder's Evaluated Price) × 20. Final score = Technical Score (80) + Financial Score (20). Evaluated price may be adjusted for arithmetic errors, exclusions or non-comparable assumptions in accordance with the RFP.

13.4 Tie-Break, Governance and Due Diligence

In a tie, NASD may prefer the higher technical score, then the higher methodology score. NASD may verify references and credentials, interview proposed personnel and review financial standing.

Given the independent-assurance purpose of this engagement, the evaluation shortlist and the final appointment are subject to review and approval by the relevant Board committee (Technical and/or Audit & Risk Committee), and not by management alone.

14. Contract and Commercial Conditions

- Engagement governed by a written contract covering scope, deliverables, timetable, fees, confidentiality, data protection, IP, liability, insurance, termination and dispute resolution.
- Payments should be milestone-based and linked to accepted deliverables; bidder to propose schedule.
- NASD may require correction of materially deficient deliverables at no additional cost where caused by the Auditor's failure to meet scope.
- Replacement of key personnel requires prior written approval and equivalent or better qualifications.
- NASD may suspend or terminate for material breach, conflict, security failure, non-performance or convenience, subject to contract.
- Auditor must disclose evidence/access limitations that could affect its opinion.

15. NASD Responsibilities and Access

- Appoint an executive sponsor and audit coordinator.
- Provide reasonable access to relevant staff, systems, policies, contracts, architecture, logs, reports and service providers subject to security/legal controls.
- Facilitate controlled test-environment access and approve production testing in writing.
- Identify critical services, business owners, obligations and known material incidents/changes.
- Review draft findings for factual accuracy and provide management responses and action owners.
- Ensure Auditor access is least-privilege, time-bound, logged and revoked at close.

16. RFP Timetable and Communications

Event	Date / time
RFP issue date	2026/11/09
Clarification questions deadline	2026/11/17, 11:00 WAT

BOARD: Kenechi Ezezika (Chairman), Arese Ugwu (Managing Director),Olayimikah Bolo, Ishmael Ebhodaghe. Fatumata Soukouna Coker, Dr. Oreoluwa Sofekun, Obiageli Chiki-Ijegbulem, Abiola Adediran, Zainab Sanusi Monguno

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Event	Date / time
NASD addendum / responses	2026/11/18
Proposal deadline	2026/11/20, 15:30 WAT
Evaluation / shortlist	2026/12/11
Presentations / due diligence	2026/12/15, if required
Preferred bidder notification	2026/12/17
Contract and kick-off	2026/12/20

Questions must be submitted in writing to the procurement contact. No bidder may contact NASD directors, employees, advisers or stakeholders about this RFP except through the designated contact. Written addenda form part of the RFP.

17. Reservation of Rights

NASD reserves the right to amend or cancel this RFP, reject any or all proposals, waive minor informalities, request clarifications, verify information, invite presentations, negotiate, split or phase the scope, or make no award. Issuing this RFP does not commit NASD to award a contract or reimburse proposal costs. No contract exists until signed by authorised representatives.

18. Bidder Declaration

We confirm that information in our proposal is accurate and complete; all actual, potential and perceived conflicts are disclosed; we have capacity and authority to perform; and we accept the RFP except for deviations expressly listed.

Bidder declaration	Details
Legal name	
Authorised signatory and title	
Signature	
Date	
Company stamp (if applicable)	

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Annex A — Minimum Audit Evidence Request List

- Organisation chart; Board/committee terms; IT governance/risk policies; technology strategy and budget.
- Application, infrastructure, cloud, network, endpoint, database and asset inventories; architecture and data-flow diagrams.
- Critical service catalogue; business impact analysis; RTO/RPO register; BCP/DR plans and test reports.
- Security policies; risk assessments; vulnerability scans; penetration tests; incident register; SOC/SIEM reports.
- Identity/privileged access listings; access reviews; joiner/mover/leaver samples; MFA coverage.
- Change, release, configuration, patch, backup, restoration and problem-management records.
- Supplier register; contracts; SLAs; assurance reports; data-processing agreements; subcontractors; exit plans.
- Data classification, retention, privacy impact assessments, cross-border transfer records and breach procedures.
- System logs, transaction/audit trails, reconciliations, exception reports and retention schedules.
- Business-critical spreadsheets and end-user-computing tools used in operations, reconciliation and reporting, with ownership and version records.
- Project and partner interface specifications for current, pilot or planned integrations, including API and test evidence.
- Prior audit reports, open findings, remediation evidence and relevant regulatory correspondence.

Annex B — Required Finding Format

Field	Required information
Finding ID/title	Unique reference and concise title.
Domain/system	Affected domain, service, application, supplier or location.
Risk rating	Critical / High / Medium / Low and rationale.
Condition/evidence	Observation, evidence source, sample and test date.
Criteria	Policy, contractual, regulatory or recognised control expectation.
Root cause	Underlying reason for control gap.
Impact/exposure	Operational, financial, security, data, compliance or reputational consequence.
Recommendation	Specific, proportionate and vendor-neutral action.
Management response	Agreed / partially agreed / disagreed and rationale.
Owner/due date	Named accountable role and target date.
Closure evidence	Objective evidence required to validate remediation.

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Annex C — Optional Services to Price Separately

- Targeted independent penetration testing of agreed applications and APIs.
- Independent smart-contract security review for identified deployed/pilot contracts.
- Cloud security posture and configuration assessment.
- Red-team/purple-team exercise subject to separate authorisation.
- Cyber incident and disaster recovery tabletop exercise.
- Follow-up validation audit of remediation after 90–180 days.

Annex D — Reference Frameworks and Official Sources

The Auditor should select and justify appropriate current editions and confirm applicability with NASD. Potential references include ISO/IEC 27001/27002, NIST Cybersecurity Framework 2.0, CIS Controls, ISO 22301, COBIT, OWASP ASVS/API Security guidance, and ISO/IEC 27017/27018 where relevant.

Official regulatory reference points to verify at commencement:

SEC Nigeria Rules and Regulations: https://www.sec.gov.ng/our-mandate/regulation/rules-and-regulations/

SEC Nigeria statement on digital asset classification and treatment: https://www.sec.gov.ng/for-investors/keep-track-of-circulars/statement-on-digital-assets-and-their-classification-and-treatment/

This is not an exhaustive legal register. NASD Legal and Compliance must confirm the applicable law and regulatory rules. The Auditor must not present this RFP as a legal opinion or regulatory certification.

Annex E — Bidder Compliance Checklist

Item	Yes/No	Proposal reference
Registration evidence		
Three comparable engagements and references		
Named partner and manager		
CVs and credentials		
Methodology and detailed scope		
Project plan and deliverable schedule		
Independence/conflict declaration		
Confidentiality/data security approach		
Exceptions and assumptions disclosed		
Separate financial proposal		
90-day proposal validity confirmed		
RFP addenda acknowledged		

BOARD: Kenechi Ezezika (Chairman), Arese Ugwu (Managing Director),Olayimikah Bolo, Ishmael Ebhodaghe. Fatumata Soukouna Coker, Dr. Oreoluwa Sofekun, Obiageli Chiki-Ijegbulem, Abiola Adediran, Zainab Sanusi Monguno

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